



# CBAP Certification Study Guide v3.0

By Richard Larson, Elizabeth Larson

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## **Editorial Review**

### **About the Author**

Elizabeth Larson, CBAP, PMP, PMI-PBA, CSM, and Richard Larson, CBAP, PMP, PMI-PBA, are Co-Principals of Watermark Learning, a globally recognized Business Analysis, Project Management, Agile, and Business Process Management training company. For over 30 years, they have used their extensive experience in both business analysis and project management to help thousands of BA, PM, Agile, and BPM practitioners develop new skills. They have helped build Watermark's training into a unique combination of industry best practices, an engaging format, and a practical approach.

Their speaking history includes keynotes and repeat presentations for national and international conferences on five continents. They have written four industry books: CBAP Study Guide, PMI-PBA Study Guide, The Influencing Formula, and Practitioners Guide to Requirements Management. They have also co-authored chapters published in four books, as well as numerous articles that appear regularly in BA Times, Project Times, and Modern Analyst.

Both Elizabeth and Richard are contributors to all editions of the IIBA® Business Analysis Body of Knowledge (BABOK® Guide) as well as the PMBOK 4th and 5th editions. In addition, the Larsons were lead authors for PMI's Business Analysis for Practitioners: A Practice Guide.

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