



Advocacy: Championing Ideas and Influencing Others

By John A. Daly

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When a group of people gather together to generate ideas for solving a problem or achieving a goal, sometimes the best ideas are passed over. Worse, a problematic suggestion with far less likelihood of success may be selected instead. Why would a group dismiss an option that would be more effective? Leadership and communications expert John Daly has a straightforward answer: it wasn't sold to them as well. If the best idea is yours, how can you increase the chances that it gains the support of the group? In *Advocacy: Championing Ideas and Influencing Others*, Daly explains in full detail how to transform ideas into practice.

To be successful, leaders in every type of organization must find practical and action-oriented ways to market their ideas and achieve buy-in from the members of the group. Daly offers a comprehensive action guide that explains how to shape opinion, inspire action, and achieve results. Drawing on current research in the fields of persuasion, power relations, and behavior change, he discusses the complex factors involved in selling an idea—the context of the communication, the type of message being promoted, the nature and interests of the audience, the emotional tenor of the issues at stake, and much more. For the businessperson, politician, or any other member of a group who seeks the satisfaction of having his or her own idea take shape and become reality, this book is an essential guide.

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Review

"Daly, a distinguished communications expert, has produced an exceptional study, which is comprehensive and well documented. . . . This book is certainly a critical piece of scholarship for the business/management curriculum and a great selection for academic libraries."—J.B. Kashner, *Choice*
(J.B. Kashner *Choice*)

"A clearly written, vividly illustrated discussion of 'internal advocacy'—that is, advocacy inside organizations—combining the best of traditional and contemporary research from a variety of disciplines with a host of historical and current examples from business, politics, education, and the world of non-profits and social movements. The book is wonderfully rich in examples and narratives, and leaves the reader with a hefty tool kit for successful advocacy efforts."—George Cheney, coauthor of *Organizational Communication in an Age of Globalization*
(George Cheney)

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About the Author

John A. Daly is the Liddell Professor of Communication, TCB Professor of Management, and University Distinguished Teaching Professor at the University of Texas at Austin.

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